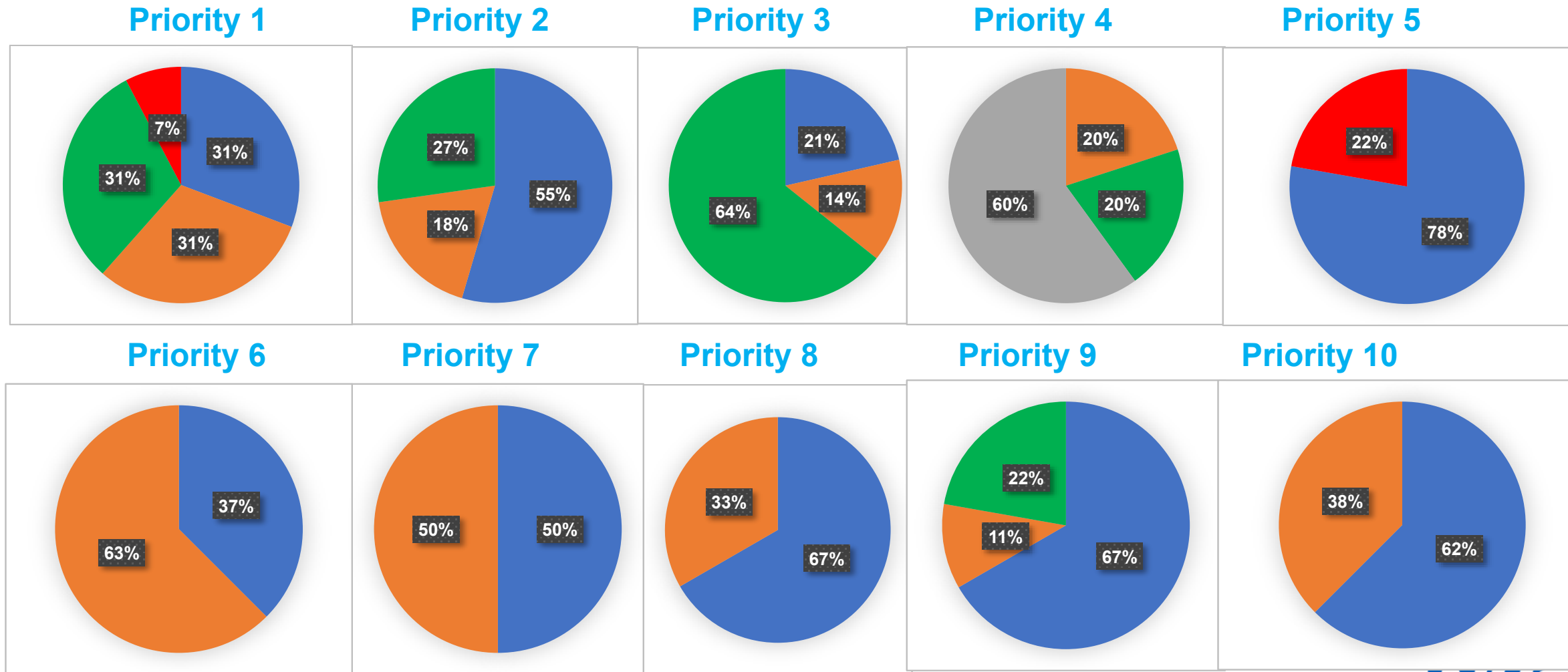


SEND WSOA –
Internal Tracker
September 2023

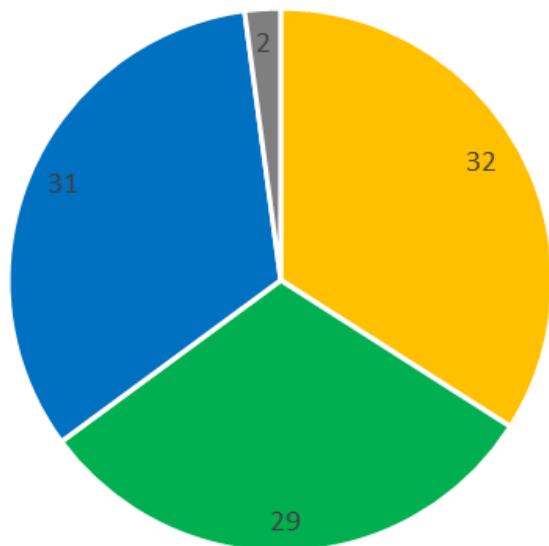


Overall Status by Priority – September 2023



Priority Status - September 2023

Key	Feb 2023 Descriptor	Prior descriptor
	Not started and - Area of Risk and required escalation	Not On Track – Area of Risk
	On track but delayed vs Planned completion date	On Track and Progressing
	On track on time for Planned completion date	Completed
	Delivered and complete	Impact Evidenced



	Total Actions	% split	Delta	June-23	Delta	Mar-23	Delta	Dec-22
Red	3	3%	3	0	-3	3	-1	4
Amber	27	27%	-5	32	-13	45	47	67
Green	19	19%	-10	29	12	17	18	23
Blue	46	46%	15	31	0	31	32	2
Grey	3	3%	1	2	2	0		0
Total	98			94		96	96	96

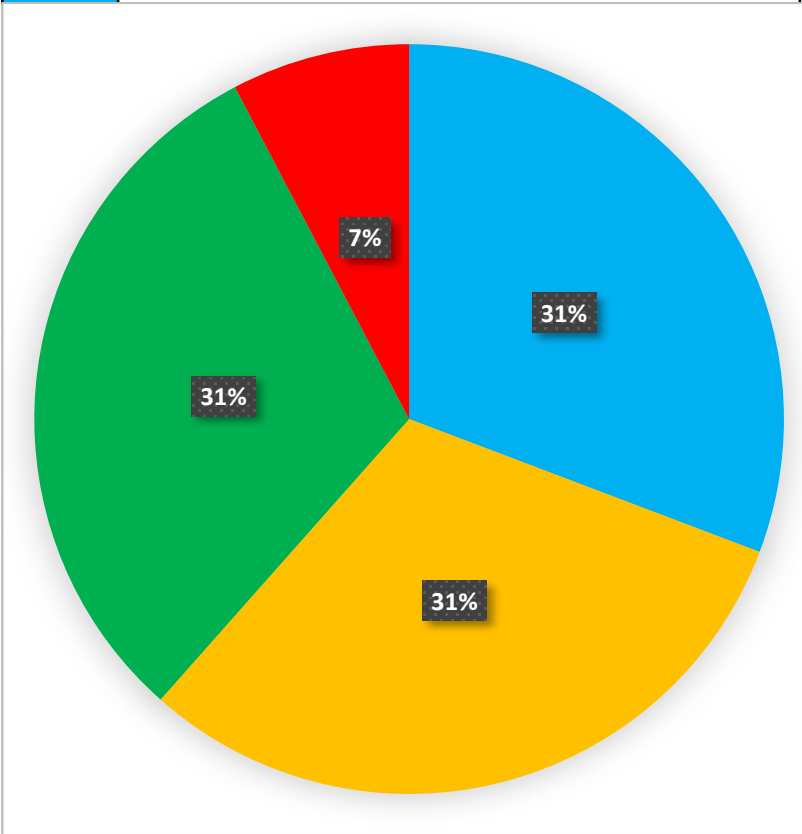
Red action points to be discussed

- 1.3.2 New plan to be established in Quarter 4
- 5.1.4 Meeting 25th September to plan new strategy
- 5.1.5 We are waiting for evaluation of new delivery model to evaluate impact

Priority 1	The endemic weaknesses in the quality and, due to the pandemic, timeliness of EHC plans, which lead to poor outcomes for children and young people with SEND across education, health and care
Lead	Wendy Young (Deputy Head of SEND) /Tracy Griffiths

Key	Feb 2023 Descriptor
	Not started and /or will not meet target date - Area of Risk and required escalation
	On track but delayed vs Planned completion date
	On track on time for Planned completion date
	Delivered and complete

Action Ref	WSOA date	Revised date	RAG	% complete	Progress
1.1.1	Jul-22	Jun-22	B	100%	
1.1.2	Nov-22	Nov-23	A	75%	Statutory data being assessed and evaluated.
1.1.3	Jan-23	Ongoing	G	100%	
1.1.4	Sep-22	Nov-23	A	70%	Pilot is completed, reviewed and from Oct half term we will be actively using the portal.
1.1.5	Sep-22	Apr-23	B	100%	Team now in place
1.2.1	Jan-23	Sep-23	A	80%	IPSEA training has been completed by all staff and we have implemented a rolling programme of training for staff.
1.2.2	May-22	Aug-23	A	50%	We will be embedding corporate performance management for all staff. This is a monthly, measured supervision for staff. A training matrix will be developed which will act as self-assessment to identify individual training needs. We have Social Care Champions who have received training. SENCO sessions being scheduled.
1.3.1	Sep-22	Mar-23	B	100%	
1.3.2	Aug-22	Dec-22	B	10%	Within quarter 4 we will be establishing a plan with clear timelines and ownership to ensure tasks



Priority 2	The high level of dissatisfaction among parents and carers with the area's provision
Lead	Dave Leadbetter/Wendy Young/Tracy Griffiths

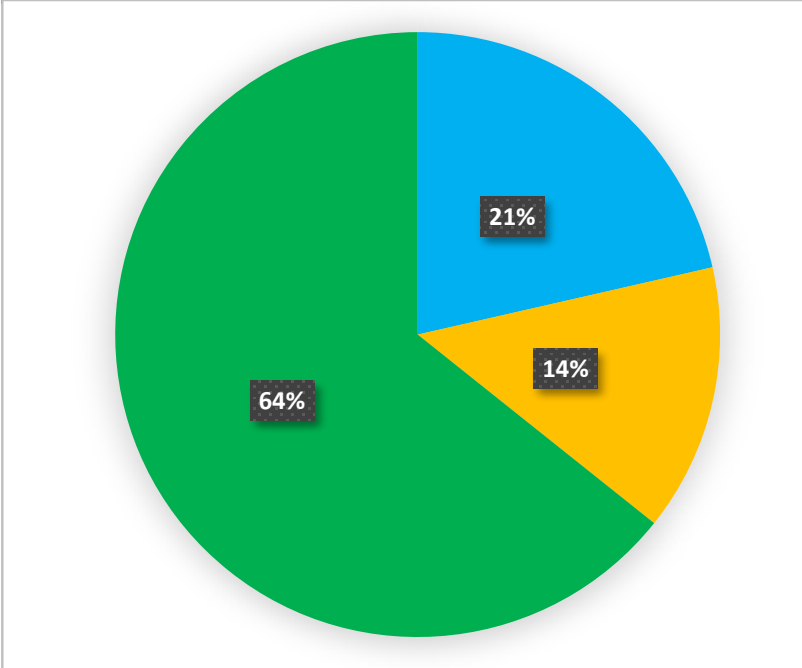
Key	As Progress Report
	Not On Track – Area of Risk
	On Track and Progressing
	Completed
	Impact Evidenced

Action Ref	WSOA date	Revised date	RAG	% complete	Progress
2.1.1	Jul-22	Jul-22	B	100%	
2.1.2	Dec-23	Dec-22	B	100%	
2.1.3	Dec-22	Oct-22	B	100%	
2.1.4	Sep-22	Sep-23	B	100%	
2.2.1	May-23	May-23	G	100%	
2.2.2	Mar-22	Mar-22	B	100%	
2.2.3	Sep-22	Sep-23	A	75%	Awaiting completion of Local Offer Website
2.3.1	Jan-23	Dec-23	A	75%	This CPD training for multi agency approach to be done 2nd half 2023 and will feature in DBV training/Work force development plans.
2.3.2	Sep-22	Dec-23	A	50%	We have seen positive open and honest discussion with parents and carers via the DBV parent carer sessions - Work to be done to develop the One page person profile to optimise all aspects of the system from transition planning through to PFA
2.4.1	Sep-22	Sep-22	B	100%	
2.4.2	Dec-23	Dec-23	G	40%	

Priority 3	The local offer not being well publicised and not providing parents with the information that they need
Lead	Faye Edwards

Action Ref	WSOA date	Revised date	RAG	% complete	Progress
3.1.1	Jun-22	Ongoing	B	100%	
3.1.2	Jun-22	Dec-23	G	90%	Marketing team is ready to support with the launch of the new website and is working closely with cornerstone also to ensure this links to our SENDING newsletter etc. Additionally, TMBC are reviewing all websites and are looking at streamlining web content. This needs to be completed before we transfer over to the LO site.
3.1.3	Jul-23	Dec-23	G	70%	Once we have a confirmed go live date of the website, we will link in with comms to produce flyers and posters for launch of the new website.
3.1.4	Jun-22	Dec-23	G	90%	Family friendly materials needs adapting with new design work to align with new website launch Dec 2023.
3.1.5	Sep-22	May-23	G	100%	
3.2.1	Aug-22	May-23	G	90%	
3.2.2	Sep-22	Sep-22	B	100%	
3.2.3	Apr-23	Nov-23	G	90%	Delay with Local Offer Website
3.3.1	Aug-22	Sep-23	G	50%	Task and finish group to identify services and activities missing but also the validation of services and if they want their service to be promoted.
3.3.2	Aug-22	Dec-23	G	50%	

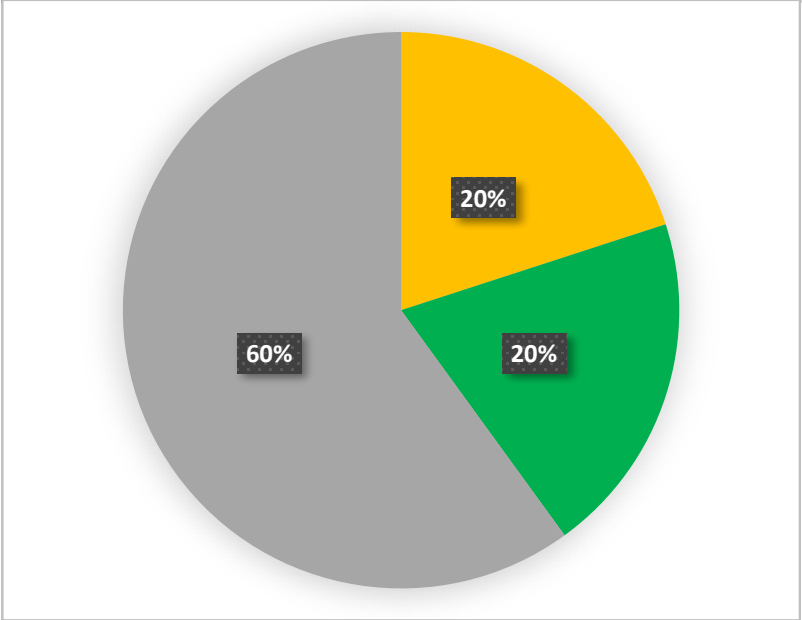
Key	Feb 2023 Descriptor
	Not started and /or will not meet target date - Area of Risk and required escalation
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	On track on time for Planned completion date
	Delivered and complete



Priority 4	The placement of some children and young people in unsuitable education provision
Lead	Wendy Young (Deputy Head of SEND) and Pierre Coiffait (Headteacher, Hawthorns Primary Special School)

Action Ref	WSOA date	Revised date	RAG	% complete	Progress
4.1.1	Sep-24	Sep-24	G	60%	see 2.4.1 and 2.4.2
4.1.2	Sep-23	Dec-23	A	50%	The following increase in specialist places are in the pipeline: Sept 23 +36 Jan 24 10 Sept 24 +5 Jan 25 +80. Discussions are ongoing with three schools (including two secondary schools....which is a real positive) re-establishing further Resource Provision from Sept 24.
4.4.1		see 7.3.1			
4.4.2		see 8.1.1 etc			
4.5.1	Sep-23	Dec-22	GR	100%	See Priority 9 for update- eliminates duplicate commentary

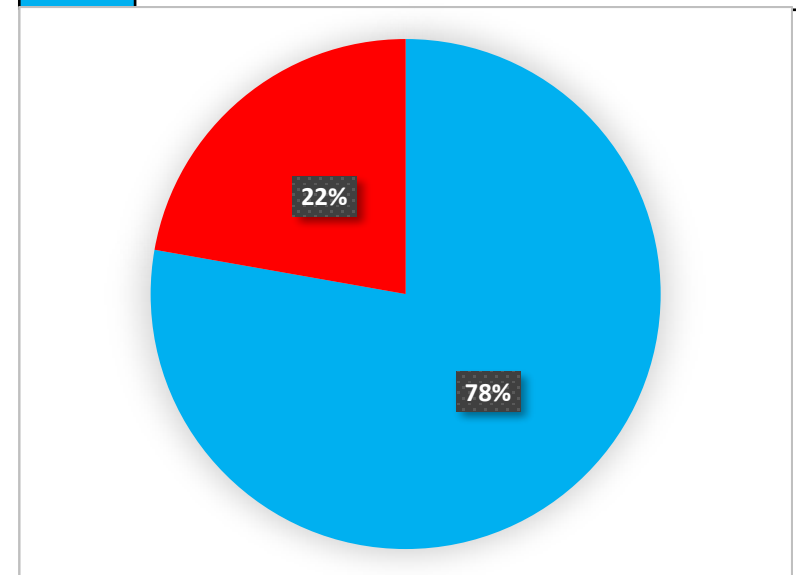
Key	Feb 2023 Descriptor
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Priority 5	The unreasonable waiting times, which lead to increased needs for children and young people and their families
Lead	Louise Rule (Head of Starting Well)

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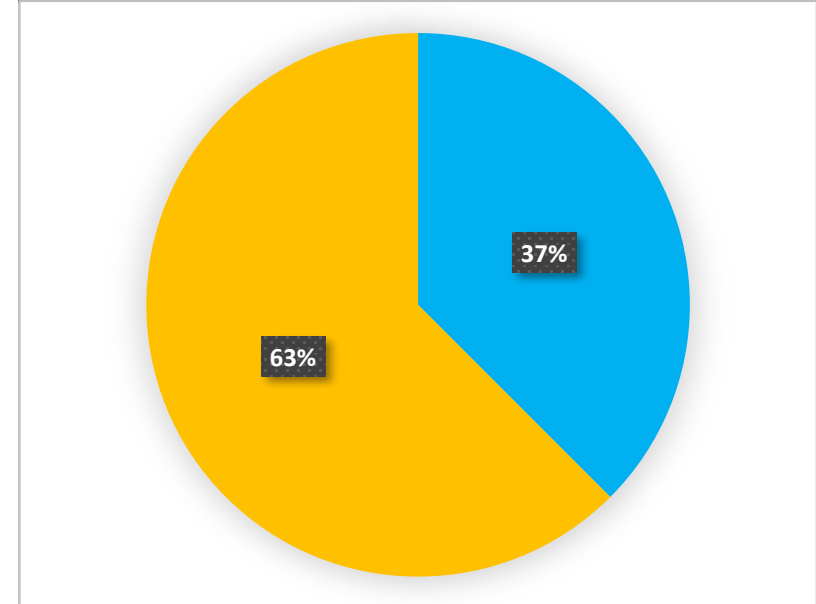
Action Ref	WSOA date	Revised date	RAG	% complete	Progress
5.1.1	Jan-23	Dec-22	B	100%	Pathway alignment complete, clinicians following aligned pathways.
5.1.2	Feb-23	Sep-23	B	100%	92% recruited against investment funds, International recruitment scoping initiated to review suitable paediatric trained Occupational therapy with a potential start date for Autumn 2023.
5.1.3	Jul-23	Jul-23	B	100%	Work is taking place between provider services and Commissioners to agree SOP
5.1.4	Feb-23	Dec-23	R	75%	Meeting on 25 th September to plan new strategy for completion..
5.1.5	Mar-23	Jul-23	R	75%	We are waiting for statistics and evaluation of new delivery model to measure impact.
5.1.6	Mar-23	Mar-23	B	100%	
5.1.7	Aug-22	Aug-22	B	100%	
5.2.1	Mar-23	Mar-23	B	100%	
5.2.2	Mar-23	Apr-23	B	100%	



Priority 6	The lack of contribution from social care professionals to the EHC Plan process
Lead	Faye Edwards

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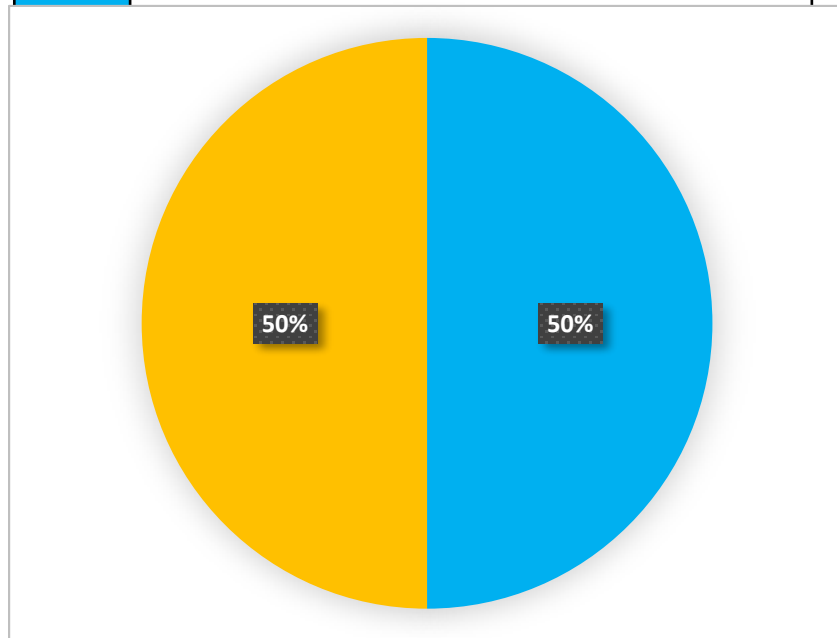
Action Ref	WSOA date	Revised date	RAG	% complete	Progress
6.1.1	Sep-22	Jun-23	B	100%	Appointed and started.
6.1.2	Dec-22	Sept-23	A	60%	The Social needs Screening tool is being adjusted by schools. We hope to receive this back imminently.
6.1.3	Jan-23	Oct-23	A	80%	Task and finish reviewing quality of summary of care advice and complete dip sample.
6.1.4	Jan-23	Nov-23	A	80%	clarity in October about moving forward
6.2.1	Jan-23	Jan-23	B	100%	
6.2.2	Dec-22	Dec-22	B	100%	
6.2.3	Jan-23	Oct-23	A	50%	These are in draft and will need to be updated as a priority following the Social needs screening tool being agreed and embedded within the requests.
6.3.1	Jan-23	Sep-23	A	50%	These are in draft and will need to be updated following the Social needs screening tool being agreed and embedded within the requests. Once the Social Needs Screening tool has been agreed and signed off this task will be prioritised.



Priority 7	The limited oversight of the quality of SEND provision for children and young people's education
Lead	Jane Sowerby (Head of Education Improvement and Partnerships) Andrew Foord (Headteacher, Cromwell Specialist School) ; Bev Oldham (Headteacher, Discovery Academy); Gus Diamond (Headteacher, All Saints Catholic College); Tina Tray (Headteacher, Oakdale Primary Special School)

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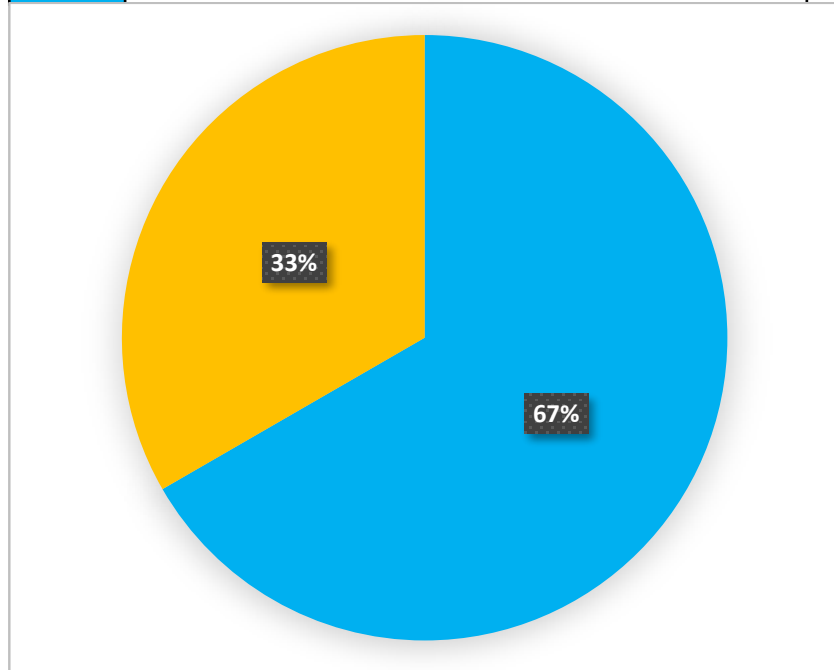
Action Ref	WSOA date	Revised date	RAG	% complete	Progress
7.1.2	Nov-22	Nov-22	B	100%	
7.1.3	Sep-22	Jun-23	B	100%	Sea View Trust running training this term on whole school send called Impactful Leadership of SEND on 16 June.
7.2.1	May-22	Complete	B	100%	
7.2.2	Mar-23	Sep-23	A	90%	SENCo network agenda to look at some anonymised statutory requests to moderate good practice/ the use of the Matching provision to need document.
7.2.3	Apr-23	Sep-23	A	NA	Looking to utilise DBV monies to accelerate this work and provide support to schools to be delivery partners in inclusion practice.
7.3.1	Jul-22	Nov-23	A	85%	Agreed with DfE that Communication charter co produced with parents with external 3rd party would be more productive. TBC DfE funding/bid options.
7.3.2	Jun-22	Complete	B	100%	
7.3.3	Sep-22	Nov-22	B	100%	
7.3.4	Aug-22	Complete	B	100%	
7.3.5	Dec-22	Dec-23	A	30%	DBV bid will help accelerate this
7.3.6	Jun-23	Jan-24	A	30%	DBV and alignment with Secondary partners and the SOS review will shape this further to ensure sustainable and attractive to schools –
7.3.7	Dec-22	Dec-23	A	40%	PM/ SEN manager to join the NW SEND Strategic leads sufficiency and Inclusion sub group.



Priority 8	The inconsistent application of a graduated approach across different settings, leading to weaknesses in meeting needs across the area
Lead	Claire Jackson (Senior Specialist Educational Psychologist) and Naomi Cartledge (Headteacher, Corrie Primary School and Specialist Resource Base)

Action Ref	WSOA date	Revised date	RAG	% complete	Progress
8.1.1	Nov-22	Nov-22	B	100%	
8.1.2	Jul-23	Jul-23	B	100%	
8.1.3	Rolling	Ongoing	B	100%	
8.2.1	Oct-22	Ongoing	G	50%	Further workshops to be arranged in September to coincide with new school year.
8.2.2	Oct-22	Ongoing	G	100%	
8.2.3	Sep-22	Ongoing	G	100%	
8.2.4	Nov-22	Sept-23	A	20%	Training from Sea View Trust for reviewers in place. Delay in implementing programme due to sickness absence of PM. This will be picked up by the DBV bid for a Quality Inclusion Team.
8.3.1	Jul-22	Dec-23	B	100%	
8.3.2	Sep-23	Sep-23	G	10%	OKE and EPS have co-produced a supportive document held on the local offer

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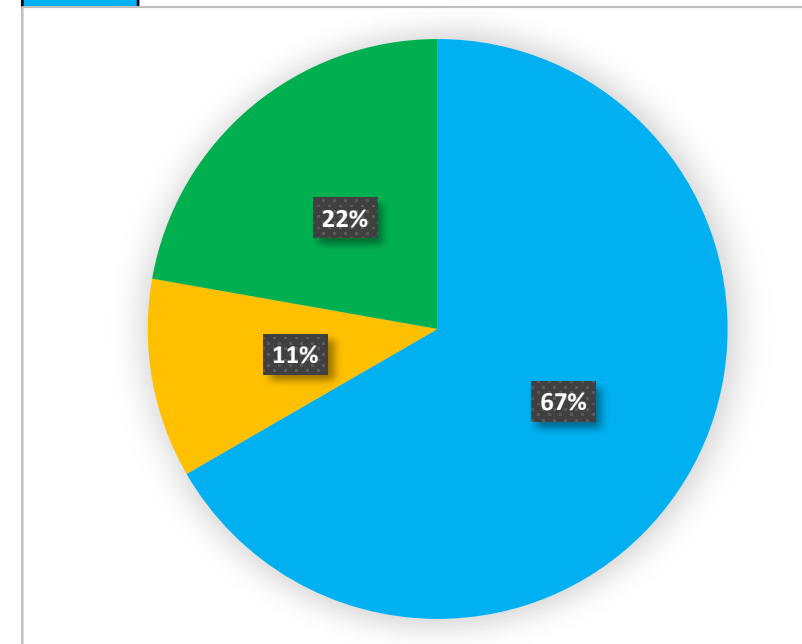


Priority 9	The poor transition arrangements across all stages of education
Lead	Jane Sowerby (Head of Education Improvement and Partnerships) , Mel Wicks (Executive Principal Stamford Park Trust), Peter Taylor (Principal, Audenshaw Boys Academy), Jane Martin (Ashton Sixth Form College)

Action Ref	WSOA date	Revised date	RAG	% complete	Progress
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9.1.1	Sep-22	Dec-22	B	100%	
9.1.2	Jul-22	Dec-23	A	80%	Annual review workshop has identified while there were significant improvements in the transition year planning this year, improvement is still needed.
9.1.3	May-24	Sep-24	A	60%	New structure will enable caseloads to be more than halved and will support relationship building and quality case management.
9.2.1	Jul-22	Jul-22	B	100%	
9.2.2	Jul-23	Jul-23	B	100%	
9.2.3	Apr-23	Jul-23	B	100%	
9.2.4	Sep-22	Sep-22	B	100%	
9.2.5	Oct-23	Mar-24	A	25%	Through DBV we have key ideas we would like to test to better support transitions for our SEN support pupils and ASC pupils.
9.3.2	Oct-22	Jan-23	B	100%	

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Priority 10	The lack of strategic direction in the support for children and young people to prepare them effectively for adulthood
Lead	Alison White and Sarah Jamieson (Head of Economy, Employment & Skills)

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	Delivered and complete

Action Ref	WSOA date	Revised date	RAG	% complete	Progress
10.1.1	Apr-22	Dec-22	B	100%	
10.1.2	Sep-22	May-23	B	100%	
10.1.3	Apr-23	Apr-23	B	100%	
10.1.4	Apr-23	Jun-23	A	60%	Transition Protocol and Pathway will be published in October 2023
10.2.1	Sep-22	Ongoing	B	100%	
10.3.1	Sep-22	Nov-23	A	50%	Due to annual leave and recruitment of the Head of Children's Commissioning this will now be completed by November 2023
10.4.1	Apr-22	May-23	B	100%	
10.4.2	Jun-22	Ongoing	A	100%	As these stats are produced annually the next results come through in March 24. We can evidence monthly progress and trajectory.

